UNITED STATES MARINE CORPS

MARINE AIRCRAFT GROUP 39 BOX 555750 CAMP PENDLETON, CA 92055

01 Jul 2022

KULR Technology Group 4863 Shawline Street, Suite B San Diego, CA 92111

THE CREAT WORK! THE WORK!

Team KULR:

On behalf of Marine Aircraft Group-39, I would like to thank you for visiting our flightline earlier this year. You helped our maintenance professionals evaluate a ground vibration issue on a US Marine Corps AH-1Z Viper Attack Helicopter that was previously diagnosed as "unsolvable". This determination would have undoubtedly led to the aircraft's retirement with less than two years' service and just 80 flight hours.

MAG-39 maintenance experts had previously expended well over 2,000 maintenance hours and countless troubleshooting techniques trying to eliminate the excessive ground vibration without any success. Your team's technical expertise, professional presentation and counsel resulted in the quick identification of the problem and a recommended maintenance path forward. These actions resulted in the helicopter's quick return to a mission capable status and directly contributed to MAG-39 mission accomplishment.

The KULR team's contributions in returning this AH-1Z Viper to a mission capable status ensured the Marine Corps Light Attack Community does not have to retire a 39-million-dollar warfighting machine, thereby avoiding a decrease in overall mission readiness and capability. The knowledge and counsel your team shared with MAG-39 will enable the H-1 team to establish procedures to troubleshoot and head off future vibration issues. Your team's technical expertise and counsel irrefutably contributed to MAG-39's warfighting readiness.

Thank you for the outstanding support. We look forward to future opportunities to work with the KULR team again.

Semper Fidelis,

N.S. Marvel

Colonel, U.S. Marine Corps

Commanding Officer